Electric Light Department Town of South Hadley

85 Main Street South Hadley, MA 01075-2797 Telephone 413-536-1050 Fax 413-536-0741

NOTICE UNDER MASSACHUSETTS GENERAL LAWS CHAPTER 30A, SECTION 20

BOARD OF COMMISSIONERS' MEETING

A meeting of the Board of Commissioners of the Town of South Hadley Electric Light Department will be held at 6:00 P.M. on Wednesday, March 23, 2016, in the Selectboard Meeting Room at 116 Main Street, South Hadley, Massachusetts.

AT THE ORDER OF ANNE S. AWAD, CHAIR OF THE BOARD

Anné S. Awad, Chair

MEETING AGENDA

Call to order

Public Comment

Meeting Minutes

Chair's Report -Manager Job Description discussion Amendment (clarification) to Net Metering Policy

Continuation of Street Light Replacement – Phase II and III

PILOT Transfer for FY17

Johanson Scholarship Fund

Correspondence

Executive Session to discuss confidential and competitively-sensitive information. *

* - Will not reconvene in open session

The South Hadley Electric Light Department

Position: General Manager

Position Purpose:

The General Manager, in accordance with Massachusetts General Law, Chapter 164, Section 56, has charge of the operations and management of the Department, under the Direction and Control of the Board of Commissioners. Such charge includes, but is not limited to, responsibility for utility planning and engineering, personnel administration, finance, power supply, rates and rate design, public relations, and implementation of policies promulgated by the Board, including operational and safety policy implementation.

Position Responsibilities:

- 1. Establishes and maintains a corporate compliance environment
- 2. Manages the overall operation of the Town's electric power supply on a daily basis. Purchases electric power supply contracts from outside power companies, purchases line materials, operating and safety equipment and office supplies.
- 3. Directs, through the Operations Manager, the Department's line crews to construct, maintain, repair, reroute and extend electric power lines, and install residential and commercial electric service throughout the Town.
- 4. Manages the business of the Utility to maintain stable and financially sound operations
- 5. Plans, prepares and presents various reports and recommendations to the Municipal Light Board relating to economic evaluations, power supply evaluations and contracts, rates and rate design, utility planning and engineering and personnel, administrative and operating and safety policies, implements, manages and administers approved Department policies and procedures.
- 6. Acts as liaison to industrial and residential customers.
- 7. Assures compliance to all safety rules and regulations, adherence to wearing required safety equipment and periodic safety training.
- 8. Oversees office operations including the accounting, payroll, billing work orders, invoices, purchasing, voucher payments, information technology, budget administration, etc.
- 9. Directs the Financial Manager, Office Manager, Operations Manager, Engineering Manager, and Administrative Assistant in day-to-day responsibilities.
- 10. Organizes, trains, schedules, and evaluates personnel; assigns and reviews all daily and assigns long-term work objectives; recommends promotions, transfers, and discharges of staff, approves time records; represents the Town in procedures affecting personnel as required.
- 11. Maintains public relations with customers, other power companies, outside vendors and suppliers as needed.
- 12. Attends various Town meetings, association meetings, and other meetings as required.
- 13. Performs other responsibilities and duties related to managing the Department.

Physical Requirements: General Manager must be able to see well, distinguish colors, communicate with staff and customers effectively, and work cooperatively with other Department and Town personnel.

Reporting Relationships: The General Manger functions under the direction and control of the Municipal Light Board.

Qualifications:

Education: Minimal a B.S. in Electrical Engineering OR Business OR other relevant BA/BS degree from an accredited institution.

Other requirements: Possession of a Massachusetts driver's license.

Related experience (desirable): Experience in a municipal or private electric utility, or equivalent, and supervisory experience.

Job Knowledge/Skills Required:

- 1. Demonstrated upper management experience of effective application of rules and regulations of the industry and of personnel policies.
- 2. Demonstrated experience engaging staff in setting goals and performing work.
- 3. Knowledge of areas of managing an electric light department, including administration, operations, engineering, finance, rate design and power supplies.
- 4. Knowledge of applicable Federal and State laws and local bylaws and regulations related to municipal electric utilities.
- 5. Considerable knowledge in the construction and extension of electric power lines for residential and commercial electrical services.
- 6. Ability to deal effectively and diplomatically with the Board, the public, government agencies, Town officials, employees, power suppliers, and the public utility agencies.
- 7. Ability to analyze, recommend and administer a wide range of Department policies and procedures.
- 8. Ability to effectively negotiate union contracts, power supply contracts, new rates, and other contracts as needed.

SOUTH HADLEY ELECTRIC LIGHT DEPARTMENT Net Metering Policy As Adopted 11/15/11 By the South Hadley Municipal Light Board

Policy Description: In an effort to ensure fair treatment of all of its customers, this policy specifies the treatment of distributed generation ("DG") installations based on the size of the facility. This policy has been designed to reduce the effect of cost-shifting that can occur as a result of net metering these resources. Although SHELD encourages the installation of small scale renewable energy projects, it also understands the burden that these installations can have on other customers. SHELD may charge customers for costs associated with installing additional meter requirements and incidental administration costs. All potential DG customers must have an approved interconnection agreement with SHELD prior to the installation of a DG system. The customer must meet all requirements in the interconnection agreement prior to commercial operation. (See Table 1 for fee schedule.)

Net Metering: Net metering allows the customer to use the output of its generating equipment to exceed its own electric usage in some hours, and to have those excess kilowatt-hours credited to its usage during hours when the output of the generating equipment is less than the customer's load.

Third party Purchase Power Agreements (PPA's) are not allowed under the net metering rules above and will be treated as DG Generators as defined later in this policy. Third party PPA's allow generation developers to sell electricity to customers competing with SHELD for that customer's sales. State Law exempts municipal electric utilities from offering retail wheeling. Customers must own all equipment installed at the customer site in order to quality for Net Metering.

The net metering facility must be located on property owned or occupied by the customergenerator and must operate in parallel with the Department's existing distribution facilities. The primary intent of the net metering facility must be to offset some of the customer-generator's own on-site electric power requirements. SHELD does not allow the use of neighborhood or network net metering.

SHELD limits the cumulative generating capacity of all net metered Residential and Small Customer DG Installations to one percent (1%) of its 2010 annual peak demand. The cumulative capacity of all commercial installations net metered Small Customer and Large Customer DG Installations will be limited to two percent (2%) of the annual peak demand. The 2010 annual peak was 28.5 mW.

In order to provide reasonable protection to all customers but provide incentive for small scale DG projects, SHELD offers net metering for the classes described below:

Residential DG Installations: In order to receive net metering benefits, the installed DG shall be smaller than 10 kW. Any kilowatt hours produced by the

DG CUSTOMERS

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DG CUSTOMERS

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SOUTH HADLEY ELECTRIC LIGHT DEPARTMENT

TRANSFER TO THE TOWN

MEMO

March 23, 2016

The following table summarizes the calculation and funding of the Department's annual transfer to the Town for 2015.

Cost Paid By The Town and Property Assessment	
Actual FY 2015 Pension Contribution	\$ 239,115
Actual FY 2015 Health Insurance Cost - Active Employees	92,072
Actual FY 2015 Health Insurance Cost - Retired Employees	46,338
Actual FY 2015 Life Insurance Cost - Active Employees	665
Actual FY 2015 Life Insurance Cost - Retired Employees	600
Actual FY 2015 FICA and Medicare Costs - Active Employees	17,003
Total Costs	 395,793
Payment in Lieu of Taxes based on 2015 Distribution Plant Cost	70,943
Annual Transfer to the Town	 466,736
Approved Transfer FY 2015 (1/2)	263,800
Approved Transfer FY 2016 (1/2)	337,500
Total Approved Transfers	 601,300
Excess (Deficiency) of Annual Transfer	\$ 134,564

The table illustrates the historical formula used by the Department to recognize both the costs of benefits paid by the Town on behalf the Department's employees and the Department's transfer of funds to the Town.

Because the Department is not obligated to make a payment in lieu of taxes to the Town, amounts in excess of the actual expenses paid by the Town are deemed to be "Transfers Out". This information is reflected in the Department's 2015 financial statements as follows:

Financial Statement Presentation	
Operating Expenses	\$ 395,793
Transfers Out	\$ 205,507

In conjunction with the approval of the FY 2016 annual transfer, the Municipal Light Board agreed to provide the Town with a minimum future annual transfer amount of \$675,000.

The Department's FY 2017 calculated annual transfer to the Town (utilizing historical methodology) is based on the Town's estimate of the benefit costs to be paid by the Town on behalf of the Department's employees and an estimate of the PILOT calculation amount. Those estimated benefit costs are \$566,302 and the estimated PILOT calculation amount is \$70,943, for a total of approximately \$637,245.

Historically, the Board has approved transfers in excess of the calculated annual transfer amount. Continued funding at the agreed minimum future annual transfer amount of \$675,000 will once again exceed the calculated annual transfer amount for FY 2017.

	Town of South Hadley Massachusetts							
	Calendar 2015							
Rank	Entity	Nature of Business	Implied Valuation		PILOT		% of Levy	
	SHELD	Utility	\$	12,968,400	\$	227,725.00	N/A	
	Fiscal 2016 - Top 10 Taxpayers							
Rank	Entity	Nature of Business	Тах	Taxable Valuation		Town Tax	% of Levy	
1	Maraline Development Corp	Commercial Properties	\$	10,338,100	\$	181,537.04	0.71%	
2	Loomis Village Inc	Assisted Living	\$	10,261,600	\$	180,193.70	0.71%	
3	US Industrial Gaylord	Manufacturing	\$	9,333,900	\$	163,903.28	0.64%	
4	Columbia Gas of Massachusetts	Utility	\$	8,955,720	\$	157,262.44	0.62%	
5	Mount Holyoke College	Education	\$	8,676,800	\$	152,364.61	0.60%	
6	Center Redevelopment Corp	Retail/Residential	\$	6,349,282	\$	111,493.39	0.44%	
7	Riverboat Village Associates	Apartments	\$	6,108,300	\$	107,261.75	0.42%	
8	South Hadley Lmtd Partnership	Retail Plaza	\$	5,965,100	\$	104,747.16	0.41%	
9	Western Ma Electric Co	Utility	\$	4,800,711	\$	84,300.49	0.33%	
10	NHP Properties	Nursing Home	\$	4,639,300	\$	81,466.11	0.32%	

	SHELD			HG&E		WG	&E	CELD		
	2015	2014	2013	2014	2013	2014	2013	2014	2013	
Payment In Lieu of Taxes	227,725	184,350	180,911	1,086,595	1,080,940	417,922	408,571	715,000	682,500	
Total Revenues PILOT as a % of Revenues	15,364,724 1.48%	16,348,395 1.13%	14,630,970 1.24%	69,165,642 1.57%	68,034,291 1.59%	73,237,453 0.57%	66,000,402 0.62%	55,864,960 1.28%	53,963,453 1.26%	
Gross Cost - Plant Pilot as a % of Gross Plant	35,682,782 0.64%	36,192,867 0.51%	35,928,436 0.50%	212,159,133 0.51%	202,623,575 0.53%	129,053,147 0.32%	126,140,297 0.32%	80,098,046 0.89%	77,801,880 0.88%	
Net Cost - Plant PILOT as a % of Net Plant	5,741,699 3.97%	5,964,097 3.09%	6,050,629 2.99%	127,950,242 0.85%	123,417,778 0.88%	76,976,972 0.54%	76,466,553 0.53%	37,657,849 1.90%	37,161,366 1.84%	
Electric Customers Gas Customers	7,795	7,772	7,755	11,013 16,702	11,013 16,702	10,167 17,870	9,962 17,733	25,581	25,576	
Total Customers	7,795	7,772	7,755	27,715	27,715	28,037	27,695	25,581	25,576	
Pilot per Customer	29.21	23.72	23.33	39.21	39.00	14.91	14.75	27.95	26.69	